# **RETAIL STORE MANAGER**

MEET SALES GOALS IMPROVE MARGINS

Home Furnishings | Pets Food | Healthy Food | Art Supplies-Framing | Party Supplies

#### SUMMARY

Margins	Consistently meet sales and margin goals. Improve results at underperforming stores
Costs	Reduce and contain costs by efficient staff scheduling and tight inventory controls
Customers	Develop service-centric promotional strategies and pricing. Add compelling options
Team	Build high performance teams. Train and motivate staff. Empower people to make decisions. Managed store staffs up to 150. Cross-trained staffs at multiple stores
Operations	Adopt processes and procedures that improve efficiency and productivity
Projects	At the request of higher managements, managed several new store openings

### CAPABILITIES

**Management**. Organizational leadership | Streamlining and restructuring | Productivity improvement Leading by example

**Operations**. Cost containment | Margin improvement | Policy and procedure development | Loss prevention Security | Safety and cleanliness | Policy and regulatory compliance | Inventory receiving, restocking

Sales / Promotion. Community relations programs | Visual branding and merchandising

Customer education and service | Pricing and promotion | Branding reinforcement

Staff Development. Sales team motivation and engagement | Recruiting and hiring | Coaching and training

# EXPERIENCE

Results

Results

#### LoveSac (Furniture), Emeryville, September 2022–October 2023

#### **General Manager**

Increased sales of "the world's most adaptable couches," known as "Sactionals." Enhanced product categories including complementing furniture and accessories.

- Improved sales and margins by recruiting and staff with high potential and providing training
  - Captured customer interest by showing the versatility of modular arrangements
  - Upsold and built on basic customer needs by showing furnishing configurations and work-arounds that accommodated customers' unique space considerations
  - Increased customer confidence by demonstrating assembly techniques and tips
  - Generated store traffic by distributing promotional announcements to apartment complexes within the store's vicinity.

#### Cort Furniture Rental, Concord, 2014–2020 (Store closed due to Covid)

### **General Manager**

Met and exceeded goals as store manager at one of 100 locations nationwide in Cort's network.

- Consistently met margin target of 42% or higher. Increased sales, exceeding goals
  - Created stunning room decors with accessories. Painted lamps to offer unique, colorful choices
  - Developed market niches such as visiting nurses. Configured "home to go" packages designed for apartment communities
  - Educated, trained, and coached staff continuously. Encouraged team members to make independent decisions leading to high staff motivation and outstanding individual earnings
  - Staged daily outbound deliveries to achieve efficiency and provide quick response to customer needs

## Pet Food Express, El Cerrito, 2011–2014

## **General Manager**

Improved store performance and profits by strengthening customer education programs at brand known for premium products and holistic/organic choices.

- **Results** Increased margins by 25%. Doubled sales in one year. Lowered staff turnover by 90%
  - Generated referrals from veterinarians by direct contact, information resources, and promotions
  - Implemented the company's commitment to giving back to community by working with pet shelters
  - Educated customer on ingredients in pet food and needs of pets for vitamins and supplements
  - Built effective teams by "showing how" and setting examples. Improved morale and engagement by training and developing staff. Improved security and reduced loss from shrinkage

### Blue Fog Market, San Francisco, 2010–2011

## **General Manager**

Initiated and executed changes that increased sales and profits at gourmet deli featuring artisan breads, croissants and pastries.

- **Results** Renewed menu interest by expanding to sandwiches. Created dinner "grab and go" menus
  - Reduced costs by implementing new inventory controls
  - Trained all staff on health compliance. Always scored 90+ on health inspections

## Real Food, San Francisco, 2008–2009

## **General Manager**

Improved performance at store selling natural food products including organic produce, all-natural meat, vitamins, and body care products. Improved Health Inspection score from 71 to 92 out of 100.

- **Results** Increased sales by as much as 10% in every department by redesigning the store layout. Reduced payroll from 20% to 16%. Achieved goal of 42% gross margin. Unified staff around common goals
  - Tripled the Deli sales from \$1K to \$3K daily by implementing inventory process improvements and introducing ready-to-heat dinners and new menu items. Prioritized customer service
  - Increased catering sales 200% by developing the menu, implementing a marketing campaign, and introducing cooking classes. Created an employee manual and cross-trained staff

# National Picture Framing, San Rafael, 2007–2008

# **General Manager**

Met all monthly sales goals and payroll targets. Helped train potential store management candidates.

- **Results** Provided excellent customer service by motivating employees to focus on customers' needs
  - Trained staff in design and color theory to improve employee creativity in assisting customers with framing choices, which increased sales 7%. Improved custom framing turnaround times
  - Implemented a new program to use odd pieces of framing mats, which reduced the need to buy new mats and increased gross margin by as much as 120%

### Party City Corp, Richmond, VA, 2006–2007

### **General Manager**

Oversaw store operations, including the merchandising of party-themed products. Handled scheduling, staffing, and employee development.

- Results Increased revenue 6% over previous year
  - Improved merchandising by implementing plan-o-grams from corporate
  - Overcame product delivery timing by recommending a more consistent receiving flow

# EDUCATION

Business Administration Coursework. Saddleback College